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discussed over the telephone.

TO: OTT 3 "D" OPS (ATTN: INSP. J. DIEPOLD - OLY. SEC.)

MSG NO: SS(D) 1782/49

RE: SUMMER OLYMPICS - MONTREAL 1976  
SECURITY SERVICE PLANNING - GENERAL

00164 SEP 15 76

THE FOLLOWING HAS REFERENCE TO HQ MESSAGE OLY (SS) 1085 DATED THE  
5 AUG. 76 CN THIS FILE.

OF THE PROGRAMS AND PROJECTS UNDERTAKEN BY SECURITY SERVICE, FOR THE  
OLYMPICS, "O" DIVISION WAS INVOLVED IN THE FOLLOWING:

(1) CONFLICT GAMES: 1P210-17-3

*421  
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1-26*

"O" DIVISION MEMBERS PARTICIPATED IN ONE KINGSTON CONFLICT GAME, WITH  
OBSERVER STATUS, EARLY IN THE PLANNING STAGES. THIS PARTICIPATION, WHILE  
LIMITED, AFFORDED AN OPPORTUNITY TO ASSIST US IN THE PLANNING OF OUR OWN  
OPERATIONS CENTRE AND DETERMINING THE ROLE THAT VARIOUS COMMANDERS WERE TO  
PLAY.

THE MAJOR CRITICISM OF THE GAME OBSERVED WAS THE LIMITED INVOLVEMENT  
OR TASKING OF THE INTELLIGENCE PRODUCING BODIES. PROBLEMS WERE GENERALLY  
RESOLVED BY RE-ACTION RATHER THAN SEEKING ADDITIONAL INPUT BY INTELLIGENCE  
WITH THE VIEW OF FURTHER ASSESSMENT OF A GIVEN SITUATION AND/OR A  
RECOMMENDATION AS TO HOW TO DEAL WITH A SPECIFIC GROUP ON WHAT THE POTENTIAL  
WAS FOR A REACTION IN A CONFRONTATION SITUATION.

IT IS FELT THIS PROBLEM WAS A RESULT OF A BASIC LACK OF KNOWLEDGE OF  
WHAT AN INTELLIGENCE UNIT HAD TO OFFER. IN FUTURE SITUATION, WHEN PLANNING  
OF THIS NATURE IS UNDERTAKEN IT MAY BE EXPEDIENT TO CARRY OUT AN INDOCRINATION  
OF NON-INTELLIGENCE PEOPLE AS WELL AS THE EARLY CONCLUSION OF AN INTELLIGENCE  
OFFICER IN CONFLICT ROLE PLAYING.

(2) OLYMPIC MANPOWER RESOURCE DEPLOYMENT AND ESTABLISHMENT:

"O" DIVISION SECURITY SERVICE EXPERIENCED NO MANPOWER PROBLEMS,  
PRIMARILY DUE TO EARLY ARRANGEMENTS AND COMMITMENT THAT ONCE OUR AUTHORIZED  
STRENGTH WAS REACHED, WE WOULD NOT ASK FOR ADDITIONAL RESOURCES PROVIDED  
WE WERE NOT REQUIRED TO COMMIT SUCH RESOURCES BEYOND OUR DUTY AREA, EXCEPT  
UNDER EMERGENCY SITUATIONS.

FOUR MEMBERS, HAVING SPECIALIZED SKILLS, WERE SECONDED TO "C" DIVISION  
FOR THE ATTACHEE LIAISON PROGRAM, HOWEVER, THESE CAUSED NO HARDSHIPS.

SECURITY SERVICE MANPOWER WAS FULL TAXED THROUGHOUT THE OLYMPIC PERIOD  
AND AT TIMES WE WERE HARD PRESSED TO MEET COMMITMENTS. IN RETROSPECT MANPOWER  
REQUIREMENTS AND DEPLOYMENT WERE WELL BALANCED.

(3) "I" OPS SUPPORT AND DEPLOYMENT:

Reviewed *[Signature]*  
14 1976  
SECURITY RECORDS

"O" DIVISION "I" OPS WAS RETAINED WITHIN THE DUTY AREA WITH PRIOR  
ARRANGEMENTS MADE THAT SHOULD THEIR SERVICES BE REQUIRED IN KINGSTON THEY WOULD  
BE DISPATCHED TO THAT POINT. NO SUCH REQUEST WAS MADE.

"I" OPS WAS EMPLOYED ON ONE (1) OLYMPIC ORIENTED INVESTIGATION FOR A  
PERIOD OF 4 DAYS, THE REMAINDER OF THE OLYMPIC PERIOD THEY AFFORDED NORMAL  
TARGET COVERAGE.

(4) MARATHON PROGRAM: 1P210-32-6

THE MARATHON BRIEFING TEAM VISITED "O" DIVISION ON TWO SEPARATE OCCASION.  
THE TEAM'S PRESENTATION WAS VERY WELL RECEIVED BY BOTH CUSTOMS AND IMMIGRATION  
PERSONNEL, SERVING THE PURPOSE OF STIMULATING THEIR INTEREST AND AWARENESS OF  
INTERNATIONAL TERRORISM.

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left to *[Signature]*  
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8-10-76  
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RE

SS(D)1782/49

PAGE TWO

AS THE BRIEFING PROGRAM CO-INCIDED WITH THE IMPLEMENTATION OF THE MICRO-FICHE AND COILS PROGRAM, OUR SECURITY SERVICE MEMBERS TOOK THE OPPORTUNITY TO CONDUCT FOLLOW-UP CONTACTS WITH CUSTOMS AND IMMIGRATION TO ESTABLISH LIAISON TOWARD CARRYING OUT FOLLOW-UP INVESTIGATIONS AND ASSISTANCE WHEN POSSIBLE "HITS" DEVELOPED. AS A RESULT OUR RELATIONSHIPS WITH CUSTOMS AND IMMIGRATION DEVELOPED TO A VERY GOOD LEVEL AND SHOULD CONTINUE FOR SOME PERIOD OF TIME TO COME.

A SIDE ISSUE IS THAT BOTH CUSTOMS AND IMMIGRATION ARE MORE AWARE OF SECURITY SERVICE RESPONSIBILITIES WHICH HAS RESULTED IN THEIR CONTACTING MEMBERS WITH SPECIFIC SITUATIONS OF WHICH THEY ARE SUSPICIOUS. IN THE PAST THREE ISSUES ON SITUATIONS EITHER WENT UN-REPORTED OR WERE MENTIONED IN PASSING TO MEMBERS OF THE R.C.M. POLICE LEADING TO CONSIDERABLE DELAY.

COMPUTERIZED OLYMPIC IMMIGRATION LOOKOUT SYSTEM (COILS):

PLEASE REFER TO OUR PREVIOUS MESSAGE RE: COILS AND DISEMBARCATION CARDS DATED THE 14 SEPT. 76.

MISSION 80:

DID NOT PARTICIPATE IN THIS EXERCISE.

ATTACHE LIAISON PROGRAM:

CAN NOT COMMENT AT THIS POINT.

COJO & MEDIA SCREENING:

"O" DIVISION WAS NOT INVOLVED IN ACCREDITATION OF C.O.J.O. AND MEDIA PERSONNEL, HOWEVER, SECURITY SERVICE MEMBERS DID PARTICIPATE IN MEDIA SECURITY/LIAISON ROLE FOR THE SOCCER GAMES HELD IN TORONTO. MEMBERS EXPERIENCED NO DIFFICULTY AND FOUND THAT ACCREDITATION WAS COMPLETE. COOPERATION WITH C.O.J.O. PEOPLE WAS GOOD.

QUIET DIPLOMACY:

DID NOT PARTICIPATE IN THIS EXERCISE.

REFUGEE/DEFECTOR PROGRAM:

FOR THE OLYMPICS "O" DIVISION HAD A REFUGEE/DEFECTOR PROGRAM. HOWEVER SAME WAS NOT PUT TO USE.

WHILE NOT DIRECTLY RELATED TO THE MONTREAL OLYMPICS, MEMBERS OF THE REFUGEE/DEFECTOR PROGRAM DEALT

NO DIFFICULTIES WERE ENCOUNTERED. OUR RELATIONSHIP AND LIAISON WITH IMMIGRATION ON THESE MATTERS WAS FOUND TO BE EXCELLENT.

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000053



400 Cooper St.  
Ottawa, Ont.  
K2P 2E8

YOUR NO.  
VOTRE NO

OUR NO.  
NOTRE NO

CONFIDENTIAL

"A" DIVISION

14 September 1976

OFFICER I/C "A" DIV. SECURITY SERVICE

Re: 1976 Summer Olympics - Montreal, Quebec  
Security Service Planning - General

The following will serve as a final report on "A" Division Security Service Planning/Involvement in the XXI Olympiad. It is in response to the request of the Olympic Secretariat dated the 5 AUG 76 on this file. Topics covered will be restricted to those areas in which "A" Div. was involved.

a) Conflict Games

An excellent problem solving milieu in which Security Service played no major role, but did afford the opportunity for the Service to bring forth the intelligence function it was expected to display during the Games. The Games which were played in Kingston were basically void of any intelligence gathering role, but I understand the final Conflict Game in Montreal (MAR 76) rectified this problem.

It is suggested that any future Games include Security Service personnel as participants in the "Blue" room as only by participatory involvement can Security Service enlarge upon its mandate, which is understood by but to a few. In dealing with other Law Enforcement Agencies it must be remembered that Security Service represents an unknown entity and we must continually outline our function.

There is also an identifiable need for as many members as possible to observe the Conflict Games. Utilizing the Games held in Kingston as an example, there was not enough room for key personnel, (i.e. Shift Commanders) to be present. The reason for this was lack of space and a need to keep the observers to a manageable number. In retrospect, Games of a shorter duration, but an increase in the numbers would have greater advantages for both the players and observers.

13 Sept., 1976

Re: 1976 Summer Olympics - Montreal, Quebec  
Security Service Planning - General

b) Olympic Manpower Resource  
Deployment and Establishment

"A" Division functioned as two separate entities (C.I.B./S.S.), but with a very close working relationship. There would be merit in having both groups function as one, as did the Olympic Secretariat. However, as long as Security Service realizes the role it was expected to play, that of keeping the Joint Forces advised, nothing is lost by separate groupings. Allocation of manpower was sufficient to conduct Olympic planning.

Although it was expected that Security Service members would not be required to have an up-to-date knowledge of all matters pertaining to Olympic planning, it was found that participation at meeting and conferences dictated that a working knowledge of all C.I.B. programs is mandatory.

c) "I" Ops Support and Deployment

Within the framework of the "I" Ops "Operational Philosophy" it is felt that they could have functioned as required with no problems. The Stage I and Stage II deployments were recognized as being manageable.

d) Marathon Program

The program as such had no "A" Division involvement. It was shown in three areas of "A" Division; Ottawa, Kingston and Sault Ste. Marie. Feedback was favourable.

However, the audio/visual portion of the Marathon Program was secured from the Olympic Secretariat in January of 1976 and was shown a total of thirty times, the last being on July 16. Incorporated with an overview on the role of the Security Service and coupled with a capsulized version of Security Service Olympic Planning, it emerged as the highlight of our planning. Shown to the various police forces, DND and selected COJO personnel it created an awareness of Olympic planning and the need for continuous dialogue between all Forces.

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Re: 1976 Summer Olympics - Montreal, Quebec  
Security Service Planning - General

e) C.O.I.L.S.

In the early planning stages C.O.I.L.S. was seen as the vital link which would prevent unauthorized persons from entering Canada. As planning progressed it became evident that a false sense of security was being given as this automated system did not live up to its' expectations. Insufficient resources and training were the main problem areas, both of which are DMI responsibility. It is apparent that the Force fulfilled its' objective with COILS input, but for the reasons stated above DMI did not.

f) Attache Liaison Program

"A" Division involvement was restricted to one member, whose tasking did not include any Soviet or Bloc Countries. Nevertheless, the concept and implementation of the program has created dividends to the Security Service which will be of lasting benefit.

One area that must be commented upon was the oversight of members attached to this program, when visiting the Olympic facilities at Kingston to contact Security Service members at that point. With the exception of the member attached to the Israeli delegation, knowledge of visits to Kingston by our members came from the OPP Security branch, after the fact. Not only did this display a lack of communication between the Security Service itself but it left the Kingston members in a position of not being able to comment on any points raised.

g) COJO and Media Screening

OTTAWA: COJO Montreal dictated to the organizing committee in Ottawa (UNOP) as to the screening procedures they would follow. In essence all decisions on the C.I.B. rejection criteria would have been made in Montreal even though the employee would work in Ottawa. This effectively eliminated any input by the local Security Force.

In order to offset this arrangement, it was necessary to have duplicate CNI and Wants checks conducted at this level. Although the number of employees was small it displayed confusion and inconsistency.

13 Sept., 1976

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In areas of this nature, it would seem wise to have a binding policy affecting all locations. It is realized that this was the theme of the Olympic Secretariat and that COJO's dismal attitude about the necessity for the screening process was the core of the problem.

KINGSTON: Again, due to an excellent working relationship between the Security Forces and COJO no problems were encountered.

There was an attempt by COJO Montreal during the games period itself to accredit persons who had not as yet been cleared, but this was effectively vetoed. The smaller number of persons to be screened in Kingston as opposed to Montreal placed us at a distinct advantage. The excellent response from "HQ" "F" Ops was also a major factor in eliminating any problem areas.

h) Refugee/Defector Program

The failure of any bona fide defector to materialize negated the opportunity to assess the amount of planning that the R/D program required. "A" Division, as the primary back-up unit to all Olympic locations was forced to commit a large manpower deployment. To a large extent planning was influenced by the 1972 Olympic Games where Munich officials claimed 119 persons sought asylum.

Geographical considerations were discussed vis-a-vis Canada's attractions in an attempt to arrive at a realistic figure. Unfortunately, it would appear that the number had a special significance, but no mention or information was available to indicate for how long the were of interest to German authorities. In the absence of such detail it was assumed that a high percentage of the required "safe housing".

The overall planning and manpower deployment in "A" Division did not suffer due to the R/D program and in essence the members assigned to this tasking were a reserve for any emergency situation.