

French language. Translated by M.C.R.T. at R.C.M.P. HQ

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Montreal, 11 March 1975

The Officer i/c  
Security Service  
Montreal, P.Q.

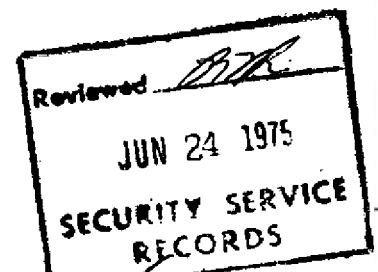
Re: Surveillance Services Planning  
for 1976 Olympics

Our comments are prompted by the January 14, 1975 correspondence from the Olympic Secretariat, on the above-captioned subject.

The aforementioned correspondence revealed that the member i/c Surveillance Planning for the Olympic Games lacked data concerning the Montreal Security Service "I" Operation's possible number of targets to be tailed. We may justly say that Operation "I" comprises 102 members. However, these one hundred and two (102) members cannot all be mobilized for surveillance duty, if we are to continue operating efficiently. Our tailing teams require some operational and administrative support which we cannot relinquish even during the Olympic Games. In order that you may have a brief and clear idea of our situation, following is a breakdown of our establishment as it now stands and will remain even during the Olympic Games, if we are to maintain efficient operations.

<u>Position</u>	<u>No. of members assigned</u>
Officer i/c	1
NCO i/c Admin & Personnel	1
Administrative Support	1
Transport & Communication	1
O i/c Operations	1
Section Chiefs	3
Secretariat	2
Operational Services (including photo lab services)	7
Permanent Observation Post	12
Total:	29

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The above-listed duties and members assigned to them are absolutely vital and cannot be dispensed with during the Olympic Games.

You must therefore realize that Operation "I" will have seventy-three (73) members available during the Olympic Games, for duties directly related to the Olympics. Of these seventy-three (73) members, seventy-two (72) will be required to form eight (8) teams of 9 members each to take over the physical tailing of designated targets. Kindly note that to conduct discreet surveillance, we absolutely need the services of at least four (4) cars with two (2) men per car. The ninth will be assigned to temporary observation posts required for our operations. We are not taking into consideration the possible difficulties we may have to cope with, such as illnesses and other emergencies. Under normal conditions, there is sufficient staff available, as our teams comprise twelve (12) members.

The remaining member Montreal "I" Operation will be assigned to the Control Centre located at Divisional Headquarters. We plan to assign three (3) representatives of "I" Operation to these duties. The other two (2) members will be borrowed from outside resources. Members i/c Control Centre duties will ensure good liaison between Security Service Operational sections, other police forces and "I" Operation, on a 24-hour basis, seven (7) days a week.

In our manpower planning for the Olympic Games, we find that it will be necessary to make use of temporary help from "I" Operations, Ottawa or elsewhere. We estimate that (38) thirty-eight additional members will be required. These members will be divided into four (4) 9-man surveillance teams, for a total of thirty-six (36) members. The two (2) remaining members will be in charge of the Control Centre as mentioned earlier.

We assume that each shift will work twelve (12) hours. Because of the reports to be prepared and submitted by each member of a surveillance team, it is to be expected any such members will have to work about fourteen (14) hours daily.

In order to tail a target (24) twenty-four hours a day, seven (7) days a week, three (3) teams will be required. The total available resources during the Olympics, including outside assistance, will enable the Montreal "I" Operations to dispose of twelve (12) teams enabling the tailing of four (4) targets on a 24-hour basis, seven (7) days a week. Obviously, it will also be necessary to make certain arrangements with our H.Q. for the temporary loan of equipment to accommodate our additional human resources. The most important type of equipment falls mostly within the category of vehicles, radio and air services.(?)

A temporary transfer of Ottawa "I" Operations establishment members will entail a certain amount of planning by Montreal "I" Operations. We are specially concerned with the training of this extra personnel, which, for all practical purposes, will be limited to familiarizing them with the City of Montreal. This training period, estimated at 3 weeks, is meant to ensure that these members can find their way in the City of Montreal, familiarize them with the City's main arteries, acquaint them with Montreal's strategic points and inculcate a few notions on how our metro system operates. Past experience (1970 October Crisis) has clearly proven that it was impossible to bring in members from a city like Ottawa, for instance, and expect them to operate efficiently in a large metropolis like Montreal, without subjecting them beforehand to a familiarization period.

Lodging accommodation raises a special problem and one way or another, we will have to, solve the task of lodging thirty-eight (38) members from Ottawa. We plan to look into the lodging accommodation that may be supplied through our Montreal "I" Operation members, keeping in mind the data contained in Inspector J.H.O. Vermette's memo of 6 January 1975. Every alternative will be screened.

Needless to say that members assigned to twelve (12) and fourteen (14) hour shifts will accumulate tremendous overtime. I recommend that said overtime be duly paid pursuant to the Olympic Secretariat Code.

Olympic admission tickets are now on sale and seem rather limited in number. I feel it is extremely important that steps be taken immediately to ensure that "I" Operation members will be issued passes, giving them free access to Olympic sites. Targets requiring tailing will definitely lead us to these sites and I feel that this is where tailing will be the heaviest. I believe we should not leave this matter of passes to the last minute. A minimum of one hundred and fifteen (115) passes will be required for our Montreal "I" Operation.

Kindly advise with the least possible delay if we should centre our planning on above-listed objectives.

F.J. Bossé Inspector  
Officer i/c  
"I" Operation