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COMMUNICATIONS

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15-ROUTINE TOR 2 APRIL 8/75 CONFIDENTIAL 1:52 PM

TO: OTT 3, OFFICER I/C SECURITY SERVICE OLYMPIC SECTION

INFO: OTT 3, DDG (A & P)

SS(C)20/14

RE: SUMMER OLYMPICS, MONTREAL
SECURITY SERVICE PLANNING
"O" DIVISION

1. REFERENCE YOUR SS(OS)367/79 DATED 3 APR 75. IN THIS CONNECTION PLEASE REFER TO THE FOLLOWING PIECES OF CORRESPONDENCE:

(1) MEMORANDUM DATED 24 SEPT 73 SIGNED BY THE SECURITY SERVICE CO-ORDINATOR FOR THE 1976 OLYMPICS ON FILE NO. IP 100-3.

(2) MY MESSAGE NO. SS(C)3/14 OF THE 14 JAN 75 ON FILE NO. IA 60-8-2-0.

(3) THE REPLY TO NO. 2 ABOVE BY UNDATED MEMORANDUM OF THE DDG (A & P) ON FILE NO. IA 60-8-2-0.

(4) MY MEMORANDUM DATED 6 FEB 75 ON FILE NO. IA 60-8-2-0 WHICH WAS IN RESPONSE TO NO. 3 ABOVE.

AFTER HAVING PERUSED THE REFERRED TO CORRESPONDENCE, YOU MAY WELL UNDERSTAND WHY I HAVE COME TO WHAT I THINK IS A REALISTIC POINT OF VIEW AND HAVE DONE OUR OLYMPICS PLANNING ON THE BASIS THAT THERE WOULD NOT BE ANY ESTABLISHMENT INCREASE FOR "O" DIVISION SECURITY SERVICE IN RELATION TO THE OLYMPICS. AS AGREED WITH THE DDG (A & P) AND AS A RESULT OF DISCUSSIONS WITH THE SECURITY SERVICE STAFFING OFFICER FOR "O" DIVISION, THE LOGICAL POSTURE FOR US TO ADOPT WOULD BE TO FILL OUR CURRENT ESTABLISHMENT AS SOON AS POSSIBLE AND TO MAINTAIN IT. AS YOU ARE AWARE, WE ARE UNDERGOING AN INTENSIVE INTERVIEW AND DIFFUSION PROGRAM AND IN ORDER TO MEET IT AND OUR OVERALL COMMITMENTS IT IS ESSENTIAL THAT OUR ESTABLISHMENT BE MAINTAINED AT CAPACITY.

Handwritten notes:
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2. IT IS AGAIN ONLY LOGICAL TO CONCLUDE THAT THE VAST MAJORITY OF ANY NEW MANPOWER FOR "O" DIVISION WILL CONSIST OF INDUCTEES. FOR INDUCTEES TO BE AT ALL EFFECTIVE DURING 1976 WE MUST HAVE THEM NOW, AND ANY INFUSION OF INDUCTEES IN LATE 1975/EARLY 1976 WOULD NOT REALLY ADD ANY MEANINGFUL DEPTH TO OUR OLYMPICS PROGRAM.

3. WE INTEND TO TAKE CARE OF INCREASED MANPOWER DEMAND FOR OLYMPICS 76 BY ASKING OUR PEOPLE TO WORK OVERTIME WHEN NECESSARY AND ONLY WHEN NECESSARY. WE KNOW THEY WILL RESPOND IN A POSITIVE WAY. I CAN FORESEE THE NEED TO PAY FOR A GOOD PORTION OF THIS OVERTIME IN CASH AS OPPOSED TO LIEU TIME OFF WHICH WOULD ONLY COMPOUND THE MANPOWER SITUATION. I SUGGEST TO YOU THAT SUCH A POSTURE IS MORE REALISTIC AND MUCH MORE ECONOMICAL THAN AN INCREASE IN ESTABLISHMENT, THE 40 HOUR WEEK AND OVERTIME POLICY GENERALLY NOTWITHSTANDING.

4. ONE AREA WHICH DOES CONCERN ME AND WHICH WE HAVE BEEN TRYING TO RECTIFY TO NO AVAIL IS THE FACT THAT WE ARE CURRENTLY

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FOR COMMENT

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SS(C)20/14

PAGE TWO

7 "I" OPS POSITIONS SHORT OF A ONE AND ONE-HALF TARGET CAPABILITY. AFTER THE "I" OPS CLASSIFICATION PROFILE IS ADOPTED, WE WILL BE 10 POSITIONS SHORT OF THAT SAME CAPABILITY. TO COME UP TO A TWO TARGET CAPABILITY, WE WOULD NEED 22 "I" OPS POSITIONS WHICH MAY WELL BE UNREALISTIC IN OVERALL TERMS LOOKING AT THE IMMEDIATE FUTURE. IF WE COULD ACQUIRE THROUGH SOME MANNER THE 10 POSITIONS NEEDED FOR A ONE AND ONE-HALF TARGET CAPABILITY, WE WOULD BE IN A BETTER POSITION NOT ONLY IN TERMS OF OLYMPICS 76 BUT ALSO IN TERMS OF OUR CONTINUING REQUIREMENTS. WE COULD PROBABLY RECRUIT AND TRAIN 10 NEW PEOPLE IN TIME FOR THEM TO PLAY A MEANINGFUL ROLE BY OLYMPICS 76. HOWEVER, ANY SUCH INCREASE WOULD HAVE TO BE PERMANENT AND NOT ACQUIRED FOR THE SAKE OF OLYMPICS 76 ALONE.

OFFICER I/C "O" DIV. SECURITY SERVICE

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