



MEMORANDUM

NOTE DE SERVICE

TO
À

D.D.G (Operations)

FROM
DE

Officer i/c Olympic Secretariat Security Service

SUBJECT
OBJET

Summer Olympics in Montreal, Que.
1976 - Security Service - Manpower Planning

SECURITY - CLASSIFICATION - DE SÉCURITÉ
SECRET
OUR FILE - N/RÉFÉRENCE
YOUR FILE - V/RÉFÉRENCE
DATE May 14, 1975

During the past few months, members of my staff have been developing a considerable number of Olympic Programs, which, of course, are practically all dependent on one single factor - the allocation of manpower. Bearing this in mind, we have worked closely with the Divisions in an effort to establish the best possible planning for manpower resources. Presented hereunder is our general manpower outlay as can be envisaged at this point in time.

The Force in general is being asked to provide a total of 1172 regular members for Olympic Security (See copy of attached matrix, revised 9 Dec 74). (Tab #1). Of this number, Headquarters Division has been approached to provide 241 members for service in "C" Division. As you are aware, the C.O. Headquarters Division was subsequently advised that the Security Service allocation of 91 members could not be fulfilled. This was based on the conclusion that all Security Service personnel would be fully occupied with duties relating to our own responsibility areas. After our own personnel have been allocated, we would then be in a position to possibly set aside a few members for general police duties.

The major area of concern is, of course, "C" Division Security Service. The attached correspondence, (Tab #2), sets out a breakdown of regular members of the Security Service who will be required for such programs as the Operations Centre, Investigation Teams, V.I.P. Escorts, and the Assessment Program. Provisions have also been made for care-taker staffs for each of the Operational branches, including the Secretariat. The need has been identified for "C" Division Security Service as follows:

- Total Requirements (Excepting "I" and Ops.) 151
- "C" Division Security Service Establishment 110
- Additional Members to Augment Establishment 41

This identifies a requirement for 41 Security Service personnel

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Reviewed
JUN 10 1975
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preferably bilingual, to be sent to "C" Division for the Olympic period, June 15 to August 1, 1976.

The "C" Division requirements for [REDACTED] Operations personnel are being considered separately because it deals with a "stand-by" concept. (Tab #3). They have identified a need for the preparation of two twelve-man teams from Headquarters personnel for [REDACTED] Operations duty, however, the Officer i/c [REDACTED] Ops recommends that this be reduced to one twelve-man team (Tab #3(b)). This would evidently require that those identified and trained for this contingency plan should be free from any other specific duties.

The "C" Division "I" Operations complement will, of course, be fully occupied in co-ordination with "O" Special and the surveillance teams of the M.U.C.P. and the Q.P.F. As part of a contingency plan, they have requested a back-up force of two twelve-man teams from "A" Division to support their operation, if necessary. (Tab #4). The Officer i/c Security Service "A" Division has agreed to this proposal for the preparation of two bilingual teams. This matter will be the subject of a separate submission setting out the details of this program.

"A" Division have indicated that they will have no further manpower requirements, with the exception of a possibility of a replacement "I" Ops team from "O" Division should two of their surveillance teams be sent to Montreal. (Tab #5). This latter subject is still under consideration, but the requirements may be satisfied by simply familiarizing some of the "O" Division teams with the Kingston area.

The "O" Division Manpower requirements will relate to the training exercises in Hamilton, the portion of the Games in Toronto, and generally increased coverage because of the terrorist threat. They have indicated that they will be able to operate with their present manpower and no increase will be required for the Olympic period. (Tab #6).

RECOMMENDATIONS:

1. That procedures be implemented to allocate 41 Security Service members from Headquarters Division for service in "C" Division during the Olympic period. These members should have a bilingual capability.

2. That 12 Security Service members from Headquarters Division be identified and trained for possible service in "C" Division in support of [REDACTED] Operations program.

3. That "I" Operations in "A" Division allocate two bilingual teams (24 personnel) for possible service in "C" Division. These teams would remain in "A" Division and only be taken to Montreal if the need arose. A program for familiarizing these teams with the city should be implemented in the near future.

4. That a study be undertaken by Security Service (A & P) (S/S/M [redacted] to determine the allocation of manpower resources in HQ Division, bearing in mind that "D" and "G" Operations will obviously be fully occupied during the period. Target date 15 June 75. I presume [redacted] ops, [redacted] ops, "F" ops and to some degree "A", "B" & "H" ops are also pretty well coordinated.

MS

I.W. Taylor
 I.W. Taylor, Insp.,
 Officer i/c Olympic Secretariat
 Security Service

COMMENT: *Recommend A/S [redacted] discuss fully with Insp. Taylor.*

H. Draper A/Commr.
 D.D.G. (Operations)

H. Draper

M. Dare

APPROVED:

M. Dare
 Director General
 Security Service